

**STATE OF VERMONT
PUBLIC UTILITY COMMISSION**

Case No. 24-0969-TF

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| Tariff filing of Woodstock Aqueduct Company for a change in rates, pursuant to 30 V.S.A. § 225, effective for service rendered on or after May 16, 2024 | |
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**SURREBUTTAL TESTIMONY OF
SEAN FOLEY**

**ON BEHALF OF THE
VERMONT DEPARTMENT OF PUBLIC SERVICE**

October 2, 2024

Summary: Mr. Foley’s surrebuttal testimony on behalf of the Vermont Department of Public Service (“Department”) responds to Woodstock Aqueduct Company’s (“WAC”) rebuttal testimony. Mr. Foley addresses WAC’s arguments regarding the application of the “used and useful” standard, the recovery of debt service and principal payments, their ability to raise capital, adjustments to operating expenses, capital project financing, and equity-related concerns, with particular reference to Vermont State Law, 30 V.S.A. § 108.

1 **Q1. Please state your name, title, and business address.**

2 A1. My name is Sean Foley. I serve as the Chief of Finance and Economics at the
3 Department. My office is located at 112 State Street, Montpelier, Vermont.

4 **Q2. Have you previously submitted testimony in this case?**

5 A2. Yes, I submitted direct testimony on August 7, 2024.

6 **Q3. What is the purpose of your surrebuttal testimony?**

7 A3. The purpose of my surrebuttal testimony is to respond to the rebuttal testimony of WAC.
8 I will address WAC's arguments regarding the application of the "used and useful"
9 standard, the recovery of debt service and principal payments, WAC's ability to raise
10 capital, adjustments to operating expenses, capital project financing, and equity-related
11 concerns, with particular reference to Vermont state law, 30 V.S.A. § 108.

12 **Q4. WAC argues that applying the "used and useful" standard prevents the utility from
13 making necessary capital investments. How do you respond?**

14 A4. The "used and useful" standard is a fundamental regulatory principle that ensures
15 ratepayers only pay for assets that are operational and delivering service. This protects
16 customers from bearing the costs of projects that are incomplete or not yet in use.

17
18 In WAC's case, the company argues that this standard impedes its ability to finance
19 capital improvements. However, this overlooks existing regulatory mechanisms—such as
20 deferred accounting—that can address such concerns. Deferred accounting allows
21 utilities to track capital expenditures and recover those costs when the project becomes
22 "used and useful." This balances the utility's need to make investments with the
23 protection of ratepayers from premature cost recovery.

1 The “used and useful” standard remains essential to ensuring that ratepayers are not
2 unfairly charged for projects that have yet to provide them with tangible benefits. WAC’s
3 financial position should not be used as a justification for weakening this protection.

4 **Q5. WAC claims that it must recover both interest and principal payments through**
5 **rates to avoid defaulting on its debt. How do you respond?**

6 A5. The Department’s position is grounded in established ratemaking practices, which
7 exclude principal payments from the cost of service. Principal is recovered through
8 depreciation, ensuring that customers pay for the portion of the asset that benefits them
9 over its useful life.

10
11 Allowing WAC to recover both principal and interest in rates would place an undue
12 short-term burden on ratepayers and result in rate volatility. Depreciation-based recovery
13 ensures a stable and predictable rate structure, as it spreads the cost of capital investments
14 over time. Recovering principal directly from ratepayers would not align with this
15 principle and would lead to unfair rate increases in the short term, placing an unnecessary
16 burden on customers.

17 **Q6. WAC claims that its high debt-to-equity ratio prevents it from raising additional**
18 **capital, which forces it to rely on recovering principal payments through rates. How**
19 **do you respond, particularly in the context of Vermont state law, 30 V.S.A. § 108?**

20 A6. WAC’s financial difficulties are largely a result of its own financial management,
21 particularly its over-reliance on debt without incorporating equity contributions. 30
22 V.S.A. § 108 requires utilities to obtain approval from the Vermont Public Utility
23 Commission (“Commission”) before issuing any securities, including both debt and

1 equity. This statute ensures that utility financing decisions are made in the public interest
2 and that the utility remains financially sound.

3
4 WAC's existing debt, as a matter of public knowledge, has been approved by the
5 Commission under 30 V.S.A. § 108. However, WAC has not yet petitioned the
6 Commission for approval of the new debt it proposes to take on for its upcoming capital
7 projects. The fact that WAC has not taken this essential step is crucial. The statute is in
8 place precisely to ensure that any proposed debt is evaluated for its impact on the utility's
9 financial health and ratepayer interests.

10
11 WAC's failure to petition for new debt approval suggests that it has not yet sought
12 regulatory oversight to ensure the prudence of its proposed investments. Until such a
13 petition is filed, it is premature to recover costs for projects that have not yet been
14 financed. Ratepayers should not be asked to bear the burden of premature cost recovery
15 when WAC has not taken the formal steps required to secure financing for these projects.

16
17 Moreover, WAC's reliance solely on debt without seeking equity financing further
18 exacerbates its financial position. 30 V.S.A. § 108 allows WAC to issue equity securities
19 with Commission approval, yet the company has chosen not to pursue this option. A
20 balanced capital structure with both debt and equity would mitigate financial strain and
21 reduce reliance on ratepayer funding. By not utilizing this regulatory mechanism, WAC's
22 financial difficulties are self-imposed, and this should not justify departing from standard
23 ratemaking practices.

1 **Q7. WAC challenges the Department’s use of five-year historical averages to adjust its**
2 **operating expenses, arguing that recent cost increases are a better indicator of**
3 **future costs. How do you respond?**

4 A7. The Department’s use of five-year historical averages for adjusting operating expenses
5 such as heat, electricity, and operating supplies is standard ratemaking practice. It
6 provides a more reliable and stable forecast of future costs by smoothing out short-term
7 fluctuations.

8
9 WAC claims that recent increases in operating expenses better reflect future costs, but it
10 has not provided sufficient evidence or projections to support this. Basing rates solely on
11 one year’s test data—particularly if that year represents an anomaly—would risk
12 overinflating future rates. The five-year averaging approach ensures that rates are based
13 on long-term trends, protecting ratepayers from sudden and unwarranted increases.

14
15 If WAC anticipates specific cost increases in the Rate Year, it should provide detailed
16 projections and justifications for those increases, rather than relying on anecdotal
17 assertions.

18 **Q8. WAC argues that its proposed investments in the SCADA system and annual pipe**
19 **replacement should be included in the rate base immediately. How do you respond?**

20 A8. WAC’s proposed investments in the SCADA system and pipe replacement should not be
21 included in the rate base until they meet the “used and useful” standard—meaning the
22 projects must be fully operational and providing service to customers. Including these
23 costs prematurely would result in ratepayers being charged for projects that are

1 incomplete.

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3 Furthermore, WAC has not yet sought Commission approval for the debt it proposes to
4 finance these projects, as required by 30 V.S.A. § 108. The Commission's role in
5 approving debt is critical to ensuring that financing decisions are prudent and will not
6 adversely affect the utility's financial stability or place undue pressure on ratepayers.
7 Until WAC follows the statutory process for seeking Commission approval of this new
8 debt, it is inappropriate to recover these costs from ratepayers.

9

10 WAC could utilize deferred recovery or regulatory asset treatment for these investments,
11 allowing it to recover costs once the projects are in service and providing value to
12 customers. This approach would balance the utility's need to move forward with capital
13 projects while protecting ratepayers from premature cost recovery.

14 **Q9. WAC claims that it has never earned a return on equity ("ROE") and that applying**
15 **traditional equity-based ratemaking concepts is inappropriate for its financial**
16 **structure. How do you respond?**

17 A9. WAC's failure to earn an ROE is not due to regulatory limitations but rather its own
18 financial management decisions. The Commission has never prohibited WAC from
19 earning an ROE, and WAC could have sought one in previous rate cases. Instead, WAC
20 has chosen to rely almost exclusively on debt, foregoing opportunities to build equity
21 through rates.

22

23 By not pursuing an ROE, WAC has weakened its financial structure, leaving it with little

1 flexibility to fund future investments. A more balanced capital structure with equity
2 contributions would have reduced WAC's reliance on debt and improved its financial
3 health. The absence of an ROE should not be used to justify departing from standard
4 ratemaking practices that protect ratepayers from unnecessary financial risk.

5 **Q10. WAC contends that its proposed rate structure, which includes both interest and**
6 **principal recovery, is necessary to avoid rate volatility and better serve customers.**

7 **How do you respond?**

8 A10. WAC's proposal to recover both principal and interest through rates is not consistent with
9 sound regulatory practices. The Department's recommendation to recover interest and
10 spread principal recovery over time through depreciation ensures rate stability and aligns
11 with established regulatory standards.

12
13 Recovering principal directly from ratepayers would lead to short-term rate spikes and
14 unnecessary volatility. Depreciation ensures that customers pay for assets over their
15 useful life, spreading costs in a manner that is fair and predictable. The Department's
16 approach provides a stable rate structure while ensuring WAC can recover its investment
17 over time.

18 **Q11. Does this conclude your surrebuttal testimony?**

19 A11. Yes, it does.

Affidavit of Sean Foley

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I, Sean Foley, do hereby swear and affirm under the penalty of law that the information provided in my surrebuttal testimony filed on behalf of the Vermont Department of Public Service on October 2, 2024 is true and accurate to the best of my knowledge and belief, and that I have personal knowledge of, and am able to testify as to, the validity of the information contained in my testimony. I understand that if the above statement is false, I may be subject to sanctions by the Commission pursuant to 30 V.S.A. § 30.

Date: October 2, 2024

By: /s/ Sean Foley